Financial Statements and Report of Independent Certified Public Accountants

Curry College

May 31, 2023 and 2022

Contents

Page

Report of Independent Certified Public Accountants	3
Financial Statements	
Statements of financial position	5
Statements of activities	6
Statements of cash flows	8
Notes to financial statements	9



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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

Board of Trustees Curry College

Opinion

We have audited the financial statements of Curry College (the "College"), which comprise the statements of financial position as of May 31, 2023 and 2022, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as of May 31, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for opinion

We conducted our audits of the financial statements in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the College and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud



may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Sant Thornton LLP

Boston, Massachusetts September 19, 2023

STATEMENTS OF FINANCIAL POSITION

May 31,

	2023	2022
ASSETS		
Cash and cash equivalents Accounts receivable, net of allowance for doubtful accounts of	\$ 8,237,983	\$ 21,448,782
\$2,407,440 and \$2,471,052, respectively Student loans receivable, net of allowance for doubtful accounts of	906,246	1,346,048
\$55,550 in 2023 and 2022 Contributions receivable, net of allowance for doubtful accounts of	305,080	169,894
\$1,174,841 and \$151,250, respectively	2,836,800	3,491,630
Other receivables	1,289,870	1,043,382
Prepaid expenses and other assets	474,216	622,133
Investments	88,342,735	91,414,240
Land, buildings, and equipment, net	97,633,660	100,569,437
Total assets	\$ 200,026,590	\$ 220,105,546
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	\$ 8,630,067	\$ 7,213,315
Student deposits and deferred revenue	2,711,147	3,036,387
Government advances - student loans	633,599	488,641
Bonds payable, net	65,606,069	69,054,074
Right of use liabilities	526,989	
Total current liabilities	78,107,871	79,792,417
Net assets		
Without donor restrictions	113,885,415	131,543,665
With donor restrictions	8,033,304	8,769,464
Total net assets	121,918,719	140,313,129
Total liabilities and net assets	\$ 200,026,590	\$ 220,105,546

The accompanying notes are an integral part of these financial statements.

STATEMENT OF ACTIVITIES

Year ended May 31, 2023 (with comparative prior year totals)

	Without DonorWith DonorRestrictionsRestrictions		2023 Total	2022 Total	
Revenue, gains, and other support					
Student tuition and fees, net of institutional scholarships	\$ 38,371,584	\$-	\$ 38,371,584	\$ 40,458,545	
Auxiliary enterprises	22,081,928	-	22,081,928	20,385,919	
Government grants and contracts	8,592	-	8,592	5,366,833	
Private gifts and grants	495,650	237,416	733,066	4,751,218	
Income appropriated under spending policy	4,828,000	-	4,828,000	4,772,000	
Interest income	35,667	-	35,667	51,538	
Net assets released from restrictions	983,426	(983,426)			
Total revenues, gains, and other support	66,804,847	(746,010)	66,058,837	75,786,053	
Expenses					
Program					
Instruction	29,812,221	-	29,812,221	28,794,599	
Student services	21,229,673	-	21,229,673	22,780,653	
Auxiliary enterprises	11,894,274	-	11,894,274	10,691,862	
Academic support	5,669,709	-	5,669,709	5,061,518	
Management and general	9,093,516	-	9,093,516	7,184,368	
Institutional advancement	1,328,958		1,328,958	1,073,139	
Total expenses	79,028,351		79,028,351	75,586,139	
Change in net assets from operations	(12,223,504)	(746,010)	(12,969,514)	199,914	
Non-operating activities					
Gifts and bequests for long-term investment	-	47,275	47,275	87,507	
Net assets released from restriction	5,960	(5,960)	-	-	
Investment loss	(612,706)	(31,465)	(644,171)	(8,101,643)	
Income appropriated under spending policy	(4,828,000)		(4,828,000)	(4,772,000)	
Total non-operating expense	(5,434,746)	9,850	(5,424,896)	(12,786,136)	
CHANGE IN NET ASSETS	(17,658,250)	(736,160)	(18,394,410)	(12,586,222)	
Net assets at beginning of year	131,543,665	8,769,464	140,313,129	152,899,351	
Net assets at end of year	\$ 113,885,415	\$ 8,033,304	\$ 121,918,719	\$ 140,313,129	

The accompanying notes are an integral part of this financial statement.

STATEMENT OF ACTIVITIES

Year ended May 31, 2022 (with comparative prior year totals)

	Without Donor Restrictions	With Donor Restrictions	2022 Total	2021 Total	
Revenue, gains, and other support					
Student tuition and fees, net of institutional scholarships	\$ 40,458,545	\$-	\$ 40,458,545	\$ 43,392,854	
Auxiliary enterprises	20,385,919	-	20,385,919	19,377,473	
Government grants and contracts	5,366,833	-	5,366,833	3,220,933	
Private gifts and grants	334,126	4,417,092	4,751,218	985,321	
Income appropriated under spending policy	4,772,000	-	4,772,000	4,863,000	
Interest income	51,538	-	51,538	105,872	
Net assets released from restrictions	1,421,941	(1,421,941)			
Total revenues, gains, and other support	72,790,902	2,995,151	75,786,053	71,945,453	
Expenses					
Program					
Instruction	28,794,599	-	28,794,599	31,117,890	
Student services	22,780,653	-	22,780,653	19,868,251	
Auxiliary enterprises	10,691,862	-	10,691,862	11,448,681	
Academic support	5,061,518	-	5,061,518	6,053,038	
Management and general	7,184,368	-	7,184,368	8,644,289	
Institutional advancement	1,073,139		1,073,139	863,571	
Total expenses	75,586,139		75,586,139	77,995,720	
Change in net assets from operations	(2,795,237)	2,995,151	199,914	(6,050,267)	
Non-operating activities					
Gifts and bequests for long-term investment	-	87,507	87,507	47,250	
Net assets released from restriction	42,525	(42,525)	-	-	
Investment (loss) return	(7,746,984)	(354,659)	(8,101,643)	30,028,114	
Income appropriated under spending policy	(4,772,000)		(4,772,000)	(4,863,000)	
Total non-operating revenue (expense)	(12,476,459)	(309,677)	(12,786,136)	25,212,364	
CHANGE IN NET ASSETS	(15,271,696)	2,685,474	(12,586,222)	19,162,097	
Net assets at beginning of year	146,815,361	6,083,990	152,899,351	133,737,254	
Net assets at end of year	\$ 131,543,665	\$ 8,769,464	\$ 140,313,129	\$ 152,899,351	

The accompanying notes are an integral part of this financial statement.

STATEMENTS OF CASH FLOWS

Years ended May 31,

	2023	2022
Cash flows from operating activities:	* (40.004.440)	(10 500 000)
Change in net assets Adjustments to reconcile change in net assets to net cash	\$ (18,394,410)	\$ (12,586,222)
used in operating activities:		
Depreciation	7,242,108	7,135,047
Amortization of debt issuance costs	(48,358)	28,985
Net realized and unrealized loss on investments	1,920,652	8,825,048
Gain on sale of land, buildings, and equipment	(16,647)	0,020,040
Change in allowance for doubtful accounts	959,979	52,684
Contributions restricted for long-term investment	(47,275)	(87,507)
Change in operating assets and liabilities:	(41,210)	(01,001)
Accounts receivable	503,414	(1,592)
Other receivables	(246,488)	(20,927)
Contributions receivable	(368,761)	(2,638,497)
Prepaid expenses and other assets	147,917	123,976
Accounts payable and accrued expenses	1,943,741	(873,610)
Student deposits and deferred revenue	(325,240)	(181,229)
	(020,210)	(101,220)
Net cash used in operating activities	(6,729,368)	(223,844)
Cash flows from investing activities:		
Purchases of investments	(22,718,471)	(14,167,276)
Proceeds from sale of investments	23,869,324	17,599,263
Proceeds from sale of land, buildings, and equipment	16,647	-
Purchases of land, buildings, and equipment	(4,306,331)	(3,265,856)
Student loans (advanced) repaid	(135,186)	(69,177)
Net cash provided by (used in) investing activities	(3,274,017)	96,954
Cash flows from financing activities:		
Repayments of bonds payable	(3,399,647)	(3,394,070)
Debt issuance costs	-	(380,747)
Proceeds from contributions restricted for long-term investment	47,275	87,507
Other financing activities	144,958	267,591
Net cash used in financing activities	(3,207,414)	(3,419,719)
NET (DECREASE) INCREASE IN CASH	(13,210,799)	(3,546,609)
Cash, beginning of year	21,448,782	24,995,391
Cash, end of year	\$ 8,237,983	\$ 21,448,782
Supplemental disclosures of cash flow information:		
Cash paid for interest	\$ 2,010,989	\$ 2,164,798

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

May 31, 2023 and 2022

NOTE 1 - ORGANIZATION

Curry College (the "College") was established in 1879 and serves as an independent institution offering undergraduate and graduate degrees to approximately 2,000 full and part-time students who are primarily from New England and the Mid-Atlantic states. The College's main campus is located on approximately 130 acres in Milton, Massachusetts and a branch campus is located in Plymouth, Massachusetts. The College is accredited by The New England Commission of Higher Education and offers students a rich blend of liberal arts and career-directed programs, including business management, nursing, communication, education, and criminal justice. The College is a nationally recognized leader in educating students with learning differences. The College also offers Master in Education, Master in Criminal Justice, Master in Business Administration, Master in Nursing, and Master in Accounting degrees.

The College participates in student financial assistance programs sponsored by the United States Department of Education and the Commonwealth of Massachusetts, which facilitate the payment of tuition and other expenses for certain students.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Statement Presentation

The financial statements of the College have been prepared on the accrual basis of accounting. Net assets and revenues, expenses, gains and losses are classified based upon the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

Without donor restrictions - Net assets that are not subject to donor-imposed restrictions or for which restrictions have expired. Also included in this category are net assets designated by the Board of Trustees, including "funds functioning as endowment".

With donor restrictions - Net assets subject to donor-imposed restrictions that permit the College to use or expend the donated assets as specified and are satisfied by either the passage of time or by actions of the College. Also included in this category are net assets subject to donor-imposed restrictions that stipulate that resources be maintained permanently, but may permit the College to use or expend part or all of the economic benefits derived from the donated assets.

Interest, dividends, and net gains or losses on investments are reported as follows:

- as increases or decreases in net assets with donor restrictions if the terms of the gift require they be applied to the principal of a permanently endowed fund;
- as increases or decreases in net assets with donor restrictions if the terms of the gift and/or relevant state law impose restrictions on the current use of the income or net gains and losses; and
- as increases or decreases in net assets without donor restrictions in all other cases.

Non-operating revenue/expenses include endowment gifts, gifts for property and equipment, investment income and loss on long-term investments, realized and unrealized gains and losses on long-term investments, loss on sale of assets, and net assets released from restrictions for capital acquisitions. To the extent investment income and gains/losses are used for operations as defined by the College's Board approved spending rate policy (see Note 9), they are reclassified as income appropriated under spending policy on the statement of activities. All other activity is classified as operating revenue/expenses.

The College reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statements of activities as net assets released from restrictions.

The College reports gifts of equipment or other assets as net assets without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as net assets with donor restrictions. Absent explicit donor stipulations regarding how long those long-lived assets must be maintained, the College reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Cash and Cash Equivalents

Cash and cash equivalents include operating cash accounts and short-term investments with maturities from date of purchase of three months or less. The carrying value of these cash equivalents is a reasonable estimate of fair value due to their short-term nature. Fair value is determined based on quoted market value prices with the exception of cash sweep accounts and certificates of deposit, which are carried at their principal amount.

Allowance for Doubtful Accounts

The College establishes an allowance for doubtful accounts for accounts receivable amounts that may not be collectible. The College evaluates the allowance for doubtful accounts periodically based on the age of its accounts receivable balances, the number of active and inactive students and an analysis of its collection history. The College writes off accounts receivable when they are determined to be uncollectible, and payments subsequently received on such receivables are recorded as income in the period received.

Student Loans Receivable

Student loans receivable are recorded at their estimated net realizable value and include both institutional funds and student Perkins, Nursing Student Loans and Nursing Faculty Loans. For all loans, management estimates the allowance for credit losses based on historical collection experience and current economic conditions.

Contributions

Contribution revenue is recorded at fair value at the time of transfer. Transactions reported as contributions represent transfers to the College of cash or other assets or the cancellation of its liabilities in a nonreciprocal and voluntary transfer. Promises to give are recognized when the donor makes a pledge to the College that is, in substance, unconditional. Outstanding promises to give are reflected as contributions receivable in the accompany statements of financial position. Conditional promises to give, which depend on the occurrence of a specified future and uncertain event to bind the donor, are recognized only when the conditions are substantially met.

Contributions and promises to give are classified as with or without donor restrictions, depending on the existence or nature of any donor-imposed restrictions.

Other Receivables

Other receivables include funds owed to the College by third parties, including the Department of Education, for services or agreements. All other receivables are expected to be collected within twelve months of the respective fiscal year.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

Bond Issuance Costs

Costs relating to the issuance of long-term debt are netted against the liability for bonds payable to which they pertain and subsequently amortized into the statement of activities over the term of the debt repayment period using the straight-line method. Debt issuance costs of \$915,950 and \$964,308 net of amortization expense, at May 31, 2023 and 2022, respectively, have been presented as a deduction from the related bonds payable.

Investments

Investments are stated at fair value. The value of publicly traded securities is based upon quoted market prices and net asset values ("NAV"). Other securities, for which no such quotations or valuations are readily available, are carried at fair value as estimated by management using values provided by external investment managers or appraisers. Management has established procedures in place to evaluate and monitor third-party valuations, including regular communication with fund managers, the review of partnership financial statements and monthly performance metrics prior to investment and on a regular basis going forward. Management believes that these valuations are a reasonable estimate of fair value as of May 31, 2023 and 2022, but are subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for the investments existed.

Fair Value Measurement

The College follows the accounting and disclosure standards pertaining to Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic 820, *Fair Value Measurement*, for qualifying assets and liabilities. Fair value is defined as the price that the College would receive upon selling an asset or pay to settle a liability in an orderly transaction between market participants.

The College uses a framework for measuring fair value that includes a hierarchy that categorizes and prioritizes the sources used to measure and disclose fair value. This hierarchy is broken down into three levels based on inputs that market participants would use in valuing the financial instruments based on market data obtained from sources independent of the College. Inputs refer broadly to the assumptions that market participants would use in pricing the financial instrument, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the financial instrument developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing assumptions market participants would use in pricing the financial instrument developed based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset developed based on the best information available.

The three levels of the fair value hierarchy are as follows:

- Level 1 Inputs that reflect unadjusted quoted prices in active markets for identical assets at the measurement date.
- Level 2 Inputs other than quoted prices that are observable for the asset either directly or indirectly, including inputs in markets that are not considered to be active.
- Level 3 Inputs that are unobservable and which require significant adjustment or estimation.

An asset's or liability's level within the framework is based upon the lowest level of any input that is significant to the fair value measurement.

The College follows guidance on measuring the fair value of alternative investments, which offers investors a practical expedient for measuring the fair value of investments in certain entities that calculate NAV. Under this practical expedient, entities are permitted to use NAV without adjustment for certain investments

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

which: (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company. Additionally, investments measured using the NAV practical expedient are exempt from categorization within the fair value hierarchy and related disclosures. Instead, entities are required to separately disclose the required information for assets measured using the NAV practical expedient. Entities are also required to show the carrying amount of investments measured using the NAV practical expedient as a reconciling item between the total amount of investments categorized within the fair value hierarchy and total investments measured at fair value on the face of the financial statements.

Land, Buildings, and Equipment

Land, buildings, and equipment are stated at cost, or if received as a gift, at fair value at the date of receipt. Maintenance and repairs are charged to operations as incurred, while betterments and additions are capitalized. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets as follows:

Building	20 - 37 years
Building improvements	10 - 30 years
Land improvements	10 - 30 years
Furniture, equipment, and vehicles	3 - 10 years
Library books	10 years

Conditional Asset Retirement Obligations

Existing laws, regulations, or contracts may require the College to perform an asset retirement activity even if that activity can be deferred indefinitely. The obligation to perform the asset retirement activity is unconditional even though uncertainty exists about the timing and/or method of settlement. Accordingly, the College recognizes a liability for the fair value of conditional asset retirement obligations based on estimated retirement requirements. The College's estimated liability was \$255,664 as of May 31, 2023, and 2022, which is included in the accounts payable and accrued expenses in the accompanying statements of financial position.

Government Advances - Student Loans

These amounts include funds advanced to the College under the Federal Perkins, Nursing Student Loans and Nursing Faculty Loan Programs. On September 30, 2017, the Federal government terminated the Perkins Loan Program. No additional loans under this program are authorized to be awarded after this date. In the event that the College no longer participates in the program, a portion of the amounts are generally refundable to the Federal government.

Revenue Recognition

The College has various revenue streams that revolve mainly around student enrollment and instruction. Revenue is generated primarily through tuition, housing, meals and various fees associated with enrollment and recognized over time as the College provides the related goods and service. Generally, enrollment and instructional services are billed before a term begins and paid by the beginning of the term.

In general, the College awards institutional aid on the basis of tuition and fees only.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

The following table disaggregates student service revenue by type of service provided for the years ended May 31:

	2023			
	Tuition and Auxiliary feesServices		Total	
Student service revenue Less: student aid	\$ 77,809,896 39,438,312	\$22,081,928 -	\$ 99,891,824 39,438,312	
Net student service revenue	\$ 38,371,584	\$ 22,081,928	\$ 60,453,512	
		2022		
	Tuition and fees	Auxiliary Services	Total	
Student service revenue Less: student aid	\$ 80,506,199 40,047,654	\$ 20,385,919 -	\$ 100,892,118 40,047,654	
Net student service revenue	\$ 40,458,545	\$ 20,385,919	\$ 60,844,464	

Unearned tuition, fees and deposits includes \$2,711,147 and \$3,036,387 of May 31, 2023 and 2022, respectively, of payments received for tuition, fees and room and board for the following academic year's fall semester and deferred tuition and fees related to certain summer terms which cross fiscal years. These payments are recognized ratably as revenue over the applicable academic term as performance obligations are met. All unearned tuition, fees and deposits as of May 31, 2022 were recognized as revenue during fiscal 2023.

In addition to student room and board, auxiliary revenues also include revenues from contracts with customers to provide dining and event services, housing, facility rentals, parking services, bookstore, daycare, and other miscellaneous activities. Parking services revenue is recorded ratably over the period for which the parking permits have been sold. All other auxiliary revenues are recognized when the service is provided, or the event occurs.

The College also receives funding from individuals and various federal, state and local agencies. The funding may represent a reciprocal transaction in exchange for an equivalent benefit in return, or it may be a nonreciprocal transaction in which the resources provided are for the benefit of the College, the funding organization's mission, or the public at large.

The College recognizes these grants as either contributions or exchange transaction revenues, depending on whether the transaction is reciprocal or nonreciprocal. For grants treated as contributions, revenue is recognized when a contribution becomes unconditional. Typically, government grant agreements contain a right of return or right of release from the respective obligation provision on the part of the grantor and the College has limited discretion over how funds transferred should be spent. As such, the College recognizes revenue for these conditional contributions when the related barrier to entitlement has been overcome. Revenues from exchange transactions are recognized as performance obligations are satisfied, which in most cases is when related costs are incurred.

Federal and State Student Assistance

Financial aid for students is provided by grants and loans through programs of the federal government and the Commonwealth of Massachusetts. Federal aid totaled \$19,168,560 and \$25,215,602 for the years

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

ended May 31, 2023 and 2022, respectively. Massachusetts state aid totaled \$1,104,200 and \$999,700 for the years ended May 31, 2023 and 2022, respectively. This aid is paid for the benefit of the students and is not included in the statements of activities.

Institutional Scholarships

Although reported in the statement of activities as an adjustment to revenue, the College's grants for scholarships are managed as a core program expense. The financial aid program assists students with demonstrated need, defined in accordance with a uniform formula, by providing a mix of grants and loans designed to help cover some of the costs of attendance when combined with student and family contributions based on their ability to pay. Additionally, the College maintains a merit aid program. Student assistance is funded, in part, by income from endowed scholarship funds, gifts for specific scholarships, and other gifts available for use in current operations. Institutional scholarships totaled \$39,438,312 and \$40,047,654 for the years ended May 31, 2023 and 2022, respectively.

Advertising Costs

The College expenses advertising costs as incurred. Total advertising costs for the years ended May 31, 2023 and 2022 were \$980,787 and \$901,086, respectively, and are included in management and general, and institutional advancement expenses on the statements of activities.

Income Taxes

The College is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") and is generally exempt from income taxes pursuant to Section 501(a) of the Code. Accordingly, it is generally not subject to income taxes except to the extent it has taxable income from activities that are not related to its exempt purpose. The College is required to assess uncertain tax positions and has determined that there were no such positions that are material to the financial statements.

Use of Estimates

The preparation of financial statements in accordance with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Such estimates include allowances for doubtful accounts, and estimated useful lives of land, buildings, and equipment. Actual results could differ from those estimates.

Concentrations of Credit Risk

The College's main concentrations of potential credit risk involve cash and cash equivalents, investments, and student accounts receivable. The College limits this risk by investing otherwise available cash balances in a fully insured demand deposit marketplace sweep account ("marketplace sweep account") with a bank, utilizing mutual funds with appropriate investment objectives for its longer term fixed income investments and maintaining responsive payment and collection policies, including financial counseling, for its students.

The marketplace sweep account allows the College to maintain Federal Deposit Insurance Corporation ("FDIC") insurance on cash balances by distributing funds that exceed the amounts necessary for College obligations to accounts at multiple banks, each of which maintains an FDIC insurance level of \$250,000. All funds in the marketplace sweep account are available to the College for use daily.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

Recently Issued Accounting Pronouncements

The College adopted Accounting Standards Codification ("ASC") 842, *Leases*, ("ASC 842" effective June 1, 2022. This standard requires lessees to recognize leases on the statement of financial position as right-ofuse ("ROU") assets and lease liabilities based on the value of the discounted future lease payments. In adopting ASC 842, the College elected to use practical expedients, including but not limited to, not reassessing past lease and easement accounting, and not recording assets or liabilities for leases with terms of one year or less, and the College elected the nonpublic business entity accounting policy alternative to use a risk-free discount rate instead of the College's incremental borrowing rate for all existing asset classes

Leases

Subsequent to adoption of ASC 842, the College determines if an arrangement is a lease at inception. All leases are recorded on the statements of financial position, except for leases with an initial term less than 12 months for which the College made the short-term lease election.

Operating lease right-of-use (ROU) assets and lease liabilities are recognized at the lease commencement date based on the present value of the lease payments using the College's the applicable risk-free rate over the lease term. ROU assets also include adjustments related to lease payments made and lease incentives received at or before the commencement date. The ROU assets are included in land, buildings, and equipment, net of accumulated amortization and lease incentives, and the related liabilities are reflected as lease liabilities in the statements of financial position.

Operating lease expense is recognized on a straight-line basis over the lease term within the appropriate functional category in the statements of activities. Lease terms may include options to extend or terminate the lease when it is reasonably certain the College will exercise the option.

Finance lease ROU assets are included in property, plant, and equipment, net of accumulated amortization and lease incentives, and the related liabilities are included in lease liabilities, in the statements of financial position. The College did not have any finance leases as of May 31, 2023.

NOTE 3 - LIQUIDITY AND AVAILABILITY

The College's financial assets available within one year of the statements of financial position for general expenditure are as follows as of May 31:

	2023		2022
Financial assets:		-	
Cash and cash equivalents	\$ 8,237,983	\$	21,448,782
Accounts receivable to be collected during the year	906,246		1,346,048
Contributions receivable to be collected during the year	1,754,402		1,530,547
Other receivables to be collected during the year	946,775		779,228
Fiscal year spending policy	4,495,000		4,828,000
Additional approved endowment withdrawal	 1,492,000		-
Total financial assets and liquidity resources available within one year	\$ 17,832,406	\$	29,932,605
within one year	 , ,	<u> </u>	-,,

As part of the College's liquidity management, it structures its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, the College invests cash in excess of daily requirements in short-term investments. Although the College does not intend to spend from its board-

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

designated endowment funds other than amounts appropriated for general expenditure as part of its annual budget approval and appropriation process, amounts from its board-designated endowment could be made available if necessary.

NOTE 4 - CONTRIBUTIONS RECEIVABLE

Contributions receivable are summarized at May 31 as follows:

	2023	2022
Unconditional promises are expected to be collected in: Less than one year One to five years	\$ 1,754,402 2,257,239	\$ 1,530,547 2,112,333
Less: reserve for doubtful accounts	 4,011,641 1,174,841	 3,642,880 151,250
	\$ 2,836,800	\$ 3,491,630

The College discounts contributions receivable using a risk-free rate based upon U.S. Treasury notes. For the years ended May 31, 2023 and 2022, the College discounted contributions receivable at the applicable Treasury rate.

NOTE 5 - INVESTMENTS

The fair value of investments at May 31 are summarized as follows:

	2023	2022
Equity strategies: U.S. equities Emerging market equities Marketable alternatives International equities	\$ 33,414,860 2,980,895 5,668,323 27,697,142	\$ 28,805,939 3,124,900 5,555,152 32,296,473
Fixed-income strategies: Cash and cash equivalents Fixed income securities	7,671,454 10,910,061	10,579,923 11,051,853
Total	<u>\$ 88,342,735</u>	\$ 91,414,240

Equity Strategies

Equity investments include direct and indirect investments in equity securities of U.S. companies of all sizes. The purpose of the equity allocation is to provide a total return that will provide for both growth in principal and, to a lesser extent, current income.

International and emerging market equity investments include direct and indirect investments in equity securities of companies located in developed, emerging, and frontier market countries outside the U.S. In addition to sharing the purpose of the domestic equity allocation, international equity investments allow exposure to countries that may be growing faster than the United States.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

Fixed-Income Strategies

Fixed income investments, both core and global, include cash, cash equivalents, and direct and indirect investments in bonds and other income securities. The purposes of these fixed-income allocations are to provide a deflation hedge and to reduce the overall volatility of the portfolio through additional diversification. Investments in cash and cash equivalents are also intended to preserve liquid capital for future investment or other cash needs of the College.

Fair Value Measurements

The following table presents the College's investments by level within the valuation framework at May 31:

				2023		
				leasured at Net Asset		
	L	evel 1		Value*		Total
Investments:	• -		•		•	
Cash and cash equivalents		7,671,454	\$	-	\$	7,671,454
U.S. equities		5,533,562		-		26,533,562
International equities Marketable alternatives		2,009,759		-		12,009,759
		5,668,323		-		5,668,323
Fixed-income securities Alternative investments**:	П	0,910,061		-		10,910,061
U.S. equities		-		6,881,298		6,881,298
International equities		-		15,687,383		15,687,383
Emerging market equities		-		2,980,895		2,980,895
Total	\$ 62	2,793,159	\$	25,549,576	\$	88,342,735
				2022		
				leasured at Net Asset		
	L	evel 1		Value*		Total
Investments: Cash and cash equivalents	\$ 10),579,923	\$		\$	10,579,923
U.S. equities		2,078,734	φ	-	φ	22,078,734
International equities		2,451,558		_		12,451,558
Marketable alternatives		5,555,152		_		5,555,152
Fixed-income securities		1,051,853		-		11,051,853
Alternative investments**:	•	1,001,000				11,001,000
U.S. equities		-		6,727,205		6,727,205
International equities		-		19,844,915		19,844,915
Emerging market equities		-		3,124,900		3,124,900
Total	<u>\$ 6</u> ^	1,717,220	\$	29,697,020	\$	91,414,240

* Certain investments that are measured at fair value using the NAV per share (or its equivalents) practical expedient have not been categorized in the fair value hierarchy above. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

** Investments are redeemable in 30 days or less. There are no future purchase commitments for these investments.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

NOTE 6 - LAND, BUILDINGS, AND EQUIPMENT

Land, buildings, and equipment consisted of the following at May 31:

	2023	2022
Land and land improvements Building and building improvements Furniture, equipment, and vehicles Library books	\$ 14,154,618 164,906,294 36,108,051 1,921,632	\$ 13,943,541 163,034,364 34,857,060 1,921,632
Subtotal	217,090,595	213,756,597
Accumulated depreciation and amortization	(120,719,223)	(113,624,637)
Subtotal	96,371,372	100,131,960
Construction-in-process	1,262,288	437,477
Land, buildings, and equipment, net	\$ 97,633,660	\$ 100,569,437

Depreciation expense was \$7,242,108 and \$7,135,047 for the years ended May 31, 2023, and 2022, respectively.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

NOTE 7 - BONDS PAYABLE

On July 1, 2022, the College refinanced their Massachusetts Development Finance Agency Revenue Bonds to reduce the related interest rates and to remove certain financial covenants. There were no changes to the repayment schedules or maturity dates of the related bonds.

Bonds payable consisted of the following at May 31:

	 2023	 2022
Massachusetts Development Finance Agency Revenue Bonds, Curry College Issue, Series 2013, dated December 20, 2013. The bonds carry a fixed rate of 2.71%. The bonds are due in varying installments, plus interest, with final maturity in 2043. The bonds are secured on a parity basis by substantially all real and personal property of the College.	\$ 25,340,000	\$ 27,210,000
Massachusetts Development Finance Agency Revenue Bonds, Curry College Issue, Series 2015, dated January 30, 2015. The bonds carry a fixed rate of 2.71%. The bonds are due in varying installments, plus interest, with final maturity in 2035. The bonds are secured on a parity basis by substantially all real and personal property of the College.	9,858,953	10,540,555
Massachusetts Development Finance Agency Revenue Bonds, Curry College Issue, Series 2016A, dated March 21, 2016. The bonds carry a fixed rate of 2.71%. The bonds are due in varying installments, plus interest, with final maturity in 2046. The bonds are secured on a parity basis by substantially all real and personal property of the College.	23,167,285	23,866,053
Massachusetts Development Finance Agency Revenue Bonds, Curry College Issue, Series 2016B, dated June 21, 2016. The bonds carry a fixed rate of 2.71%. The bonds are due in varying installments, plus interest, with final maturity in 2046. The bonds are secured on a parity basis by substantially all real and personal property of the College.	 8,155,781	 8,401,774
Total bonds payable	66,522,019	70,018,382
Less: unamortized debt issue costs	 915,950	 964,308
Bond payable, net	\$ 65,606,069	\$ 69,054,074
Future principal payments are as follows:		
2024 2025 2026 2027 2028 Thereafter		\$ 3,600,384 3,705,947 3,808,332 3,921,952 4,042,391 47,443,013
Total		\$ 66,522,019

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

As of May 31, 2023 and 2022, the College was in compliance with required cash and investment reserve covenants.

Interest expense was \$1,897,259 and \$2,114,659 for the years ended May 31, 2023 and 2022, respectively.

NOTE 8 - ENDOWMENT

The College's endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as quasi-endowments. Quasi-endowment funds are internally restricted until such time as the Board of Trustees votes to release such funds for specific purposes or for the general use of the College. The aggregate of such board-designated funds is \$84,423,982 and \$85,846,090 as of May 31, 2023 and 2022, respectively, and is included in net assets without donor restrictions in the accompanying statements of financial position.

Interpretation of Relevant Law

The College has continued to follow its policy, under the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"), of requiring the preservation of the original value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the College classifies as net assets with donor restrictions (a) the original value of gifts donated to permanent endowment, (b) the original value of subsequent gifts to permanent endowment, if any, and (c) accumulations to permanent endowment funds are classified as net assets with donor restrictions. The remaining portion of the donor-restricted endowment funds are classified as net assets with donor restrictions until they are appropriated for expenditure in a manner consistent with the donor's intentions, the College's spending policy and in a manner consistent with the standard of prudence prescribed by UPMIFA.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level the donor requires the College to retain as a fund of perpetual duration. In accordance with GAAP, deficiencies of this nature are then reported in net assets with donor restrictions. In the event that a donor-restricted endowment fund is in a deficiency, the spending rate for that fiscal year is taken only to the extent of current year net interest and dividend income for that fund. As of May 31, 2023 and 2022, the College had no funds with deficiencies.

Strategies Employed for Achieving Objectives

The primary objective is to utilize a total return approach with a cross section of fixed income and equity securities through mutual funds that combine income and dividend growth for inflation protection, and earnings growth and credit enhancement for appreciation.

Endowment Investment Policy

The College has adopted an investment philosophy that attempts to provide current income, long-term returns and growth at a rate in excess of inflation, and a diversity of endowment assets in order to reduce the risk of incurring large losses or wide swings in market value from year to year, and to achieve investment results, over the long term, that compare favorably with appropriate market indexes. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period as well as board-designated funds.

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

Spending Policy

Under the College's quasi-endowment spending policy in effect for the years ended May 31, 2023 and 2022, up to 5% of the rolling 36-month average market value of the quasi endowment as of December 31 preceding the applicable fiscal year was appropriated for current operations. This appropriation amounted to \$4,828,000 for the year ended May 31, 2023, of which \$2,414,000 was withdrawn from investments. This appropriation amounted to \$4,772,000 for the year ended May 31, 2022, of which \$4,252,750 was withdrawn from investments. The College appropriates interest, dividends, and realized and unrealized gains and losses to donor-restricted endowed funds as spending distributions.

Endowment Fund Net Asset and Activity

	Year Ended May 31, 2023					
		ithout Donor Restrictions		With Donor Restrictions		Total
Net assets, beginning of year Investment return:	\$	85,848,090	\$	5,568,150	\$	91,414,240
Investment income Realized and unrealized losses, net		1,531,912 (2,202,628)		71,867 (103,332)		1,603,779 (2,305,960)
Total investment loss		(670,716)		(31,465)		(702,181)
Net gifts, grants, and pledge payments		-		44,646		44,646
Endowment spending draw Appropriation of endowment assets for		(873,137)		(1,540,863)		(2,414,000)
expenditure and other releases		121,745		(121,745)		
Net assets, end of year	\$	84,423,982	\$	3,918,753	\$	88,342,735
		Yea	r En	ded May 31, 2	2022)
		ithout Donor Restrictions	١	With Donor Restrictions		Total
Net assets, beginning of year		ithout Donor	١	With Donor	\$	
Net assets, beginning of year Investment return: Investment income Realized and unrealized losses, net	F	lithout Donor Restrictions	\ F	With Donor Restrictions		Total
Investment return: Investment income	F	ithout Donor Restrictions 93,175,360 1,253,012	\ F	With Donor Restrictions 6,083,990 56,972		Total 99,259,350 1,309,984
Investment return: Investment income Realized and unrealized losses, net	F	7ithout Donor Restrictions 93,175,360 1,253,012 (9,053,246)	\ F	With Donor Restrictions 6,083,990 56,972 (411,630)		Total 99,259,350 1,309,984 (9,464,876)
Investment return: Investment income Realized and unrealized losses, net Total investment loss Net additions (gifts, grants, pledge payments) Quasi-endowment spending draw	F	Vithout Donor Restrictions 93,175,360 1,253,012 (9,053,246) (7,800,234)	\ F	With Donor Restrictions 6,083,990 56,972 (411,630) (354,658)		Total 99,259,350 1,309,984 (9,464,876) (8,154,892)
Investment return: Investment income Realized and unrealized losses, net Total investment loss Net additions (gifts, grants, pledge payments)	F	Vithout Donor Restrictions 93,175,360 1,253,012 (9,053,246) (7,800,234) 4,502,156	\ F	With Donor Restrictions 6,083,990 56,972 (411,630) (354,658)		Total 99,259,350 1,309,984 (9,464,876) (8,154,892) 4,652,764

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

The tables above also include donor-restricted funds, which are purpose or time restricted in addition to accumulated earnings on donor-restricted endowment funds. Accumulated earnings on donor-restricted endowment funds was \$1,454,367 and \$1,439,982 at May 31, 2023 and 2022, respectively.

Certain amounts in the 2022 table were reclassified to conform to the 2023 presentation.

NOTE 9 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions as to use are for the following purposes at May 31:

	 2023	 2022
Restricted for: Scholarships Instruction Contributions receivable (time restriction) Student services Plant improvements Institutional support Auxiliary enterprises Academic support	\$ 1,921,245 1,088,201 1,722,069 866,032 240,781 7,786 168,307 158,069	\$ 1,855,631 986,358 2,902,571 387,375 240,781 157,381 168,307 257,521
Subtotal purpose and time restricted funds	 6,172,490	 6,955,925
Restricted in perpetuity, appreciation is available for: Scholarships Lectures General endowment Instruction	 1,630,136 105,005 69,987 55,686	 1,582,861 105,005 69,987 55,686
Subtotal donor restricted endowment funds	 1,860,814	 1,813,539
Total net assets with donor restrictions	\$ 8,033,304	\$ 8,769,464

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors for the years ended May 31:

	 2023	 2022
Instructions Scholarships Academic support Plant improvements Student services Institutional support Auxiliary enterprises	\$ 81,475 132,230 100,000 - 525,681 150,000 -	\$ 65,315 110,402 42,625 5,019 1,203,591 33,371 4,143
Total	\$ 989,386	\$ 1,464,466

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

NOTE 10 - RETIREMENT PLANS

The College maintains a defined contribution retirement plan under the Code Section 403(b). For eligible employees, the College makes matching contributions into the plan. An eligible employee is defined as an employee who has completed one year of eligible service and works 1,000 hours annually. The College also allows employees to make supplemental contributions that are not matched by the College. Both the employee and the College's contributions vest immediately. Total expenses under this plan amounted to approximately \$1,934,000 and \$1,380,000 for the years ended May 31, 2023 and 2022, respectively.

NOTE 11 - COMMITMENTS AND CONTINGENCIES

Substantially all of the College's faculty are covered by a collective bargaining agreement and are represented by the Curry College Chapter of the American Association of University Professors (the "AAUP"). The College's agreement with its faculty does not provide for tenure. The College has a system of rolling contracts whereby faculty members who have achieved a status similar to tenure are perpetually in the first year of a three-year contract and can only be terminated for cause. The agreement also provides for certain potential post-employment and post-retirement benefits. The College had recorded estimated liabilities for the probable cost of providing these benefits in the amount of \$39,492 and \$87,823 at May 31, 2023 and 2022, respectively. The estimates were based on the expected timing of when each individual faculty member will become eligible for these benefits (based on age and years of service), the experience of faculty utilizing these benefits and the terms of the recent bargaining agreement, which was executed on June 1, 2021 with an extended term through May 31, 2024

In conducting its activities, the College from time to time is the subject of various legal claims. Management believes that the ultimate resolution of any such claims would not have a material adverse effect on the financial position of the College.

NOTE 12 - LEASES

The College leases certain property, equipment, and vehicles under operating leases expiring at various dates through 2026.

Supplemental information related to leases:

ROU assets	\$ 783,223
Accumulated amortization	(265,241)
ROU assets, net	517,982
Lease liabilities, current	258,601
Lease liabilities, non-current	268,388
ROU liabilities	\$ 526,989
Weighted-average remaining lease term:	1.62 years
Weighted-average discount rate:	2.05%

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

Lease maturity table: Year Ending May 31,		
2024	\$	258,601
2025		228,564
2026		39,824
Total	<u>\$</u>	526,989

NOTE 13 - FUNCTIONAL EXPENSES

The College's primary program service is academic instruction. Expenses reported as auxiliary enterprises, student services, and academic support are incurred in support of this program activity. Natural expenses attributable to more than one functional expense category are allocated based on percentage of effort, usage, square footage, and other criteria.

The College's expenses on a functional basis for the year ended May 31, 2023 were as follows:

	 Program Services	lanagement Institutional nd General Advancement		 Total	
Salaries Benefits Contracted services Rental and maintenance Utilities Interest Depreciation Dining	\$ 30,628,281 8,697,475 4,299,342 2,810,350 2,745,388 1,780,903 6,773,752 4,933,461	\$ 2,938,963 976,373 1,140,732 138,041 220,195 73,781 377,162	\$	656,222 192,247 136,719 18,520 39,820 43,029 91,194	\$ 34,223,466 9,866,095 5,576,793 2,966,911 3,005,403 1,897,713 7,242,108 4,933,461
Other expenses	 5,936,924	 3,228,270		151,207	 9,316,401
Total expenses	\$ 68,605,876	\$ 9,093,517	\$	1,328,958	\$ 79,028,351

The College's expenses on a functional basis for the year ended May 31, 2022 were as follows:

	 Program Services	anagement nd General	 nstitutional dvancement	 Total
Salaries Benefits Contracted services Rental and maintenance Utilities Interest Depreciation Dining Other expenses	\$ 29,673,802 7,919,364 4,022,662 2,846,259 2,227,896 1,983,135 6,667,909 4,191,048 7,796,557	\$ 2,918,874 868,587 1,048,564 131,964 178,798 83,281 375,759 - 1,578,541	\$ 487,464 129,880 140,844 16,051 32,333 48,243 91,379 - 126,945	\$ 33,080,140 8,917,831 5,212,070 2,994,274 2,439,027 2,114,659 7,135,047 4,191,048 9,502,043
Total expenses	\$ 67,328,632	\$ 7,184,368	\$ 1,073,139	\$ 75,586,139

NOTES TO FINANCIAL STATEMENTS - CONTINUED

May 31, 2023 and 2022

NOTE 14 - RELATED PARTY TRANSACTIONS

The College has conflict of interest policies to protect its interests in connection with related party transactions. For the year ended May 31, 2022, the College was a party to separate transactions involving one member of its Board of Trustees who provided function hosting services to the College. Related party transactions totaled \$0 and \$18,999 for the years ended May 31, 2023 and 2022, respectively.

Prior to entering into these transactions, the College obtained competitive cost and other information from unrelated vendors and management believes the terms and conditions from these related parties were more favorable to the College. These transactions were settled in accordance with the College's customary trade payables practices.

NOTE 15 - SUBSEQUENT EVENTS

In connection with the preparation of the financial statements, the College evaluated subsequent events occurring through September 19, 2023, the date that the financial statements were issued.